

**Return to school – September 2020 [updated November 2020]  
Covid-19 risk assessment**

<b>Government guidance</b>		
<b>Document</b>	<b>Version</b>	<b>Review</b>
<b>Guidance for full opening: schools</b> <a href="https://www.gov.uk/government/publications/actions-for-schools-during-the-coronavirus-outbreak/guidance-for-full-opening-schools">https://www.gov.uk/government/publications/actions-for-schools-during-the-coronavirus-outbreak/guidance-for-full-opening-schools</a>	27 July [updated 5 November]	S Fletcher B Sussex SMT HoDs (practical subjects)
<b>Safe working in education etc</b> <a href="https://www.gov.uk/government/publications/safe-working-in-education-childcare-and-childrens-social-care/safe-working-in-education-childcare-and-childrens-social-care-settings-including-the-use-of-personal-protective-equipment-ppe">https://www.gov.uk/government/publications/safe-working-in-education-childcare-and-childrens-social-care/safe-working-in-education-childcare-and-childrens-social-care-settings-including-the-use-of-personal-protective-equipment-ppe</a>	14 May [updated 22 October]	S Fletcher / B Sussex / L Beesley / medical staff / Mark Vernon
<b>Managing school premises</b> <a href="https://www.gov.uk/government/publications/managing-school-premises-during-the-coronavirus-outbreak/managing-school-premises-which-are-partially-open-during-the-coronavirus-outbreak">https://www.gov.uk/government/publications/managing-school-premises-during-the-coronavirus-outbreak/managing-school-premises-which-are-partially-open-during-the-coronavirus-outbreak</a>	Updated 7 July	B Sussex / J Lemon
<b>Working safely during coronavirus</b> <b>Offices</b> <a href="https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/offices-and-contact-centres">https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/offices-and-contact-centres</a>  <b>Performing arts</b> <a href="https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/performing-arts">https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/performing-arts</a>	11 May [updated 5 November]	S Fletcher / B Sussex / SMT / relevant heads of departments

<b>Stay at home guidance for those with symptoms</b> <a href="https://www.gov.uk/government/publications/covid-19-stay-at-home-guidance/stay-at-home-guidance-for-households-with-possible-coronavirus-covid-19-infection">https://www.gov.uk/government/publications/covid-19-stay-at-home-guidance/stay-at-home-guidance-for-households-with-possible-coronavirus-covid-19-infection</a>	28 April 2020 [updated 23 October]	Communicated to staff and parents
<b>Cleaning in non-healthcare settings</b> <a href="https://www.gov.uk/government/publications/covid-19-decontamination-in-non-healthcare-settings/covid-19-decontamination-in-non-healthcare-settings">https://www.gov.uk/government/publications/covid-19-decontamination-in-non-healthcare-settings/covid-19-decontamination-in-non-healthcare-settings</a>	Updated 16 October	Mark Vernon / Zibby Wasak
<b>For guides on using PPE safely:</b> <a href="https://www.gov.uk/government/publications/covid-19-personal-protective-equipment-use-for-non-aerosol-generating-procedures">https://www.gov.uk/government/publications/covid-19-personal-protective-equipment-use-for-non-aerosol-generating-procedures</a>		Medical team / Mark Vernon / Zibby Wasak / cleaners (see quick guide poster)
<b>Testing – how to book a test</b> <a href="https://www.gov.uk/get-coronavirus-test">https://www.gov.uk/get-coronavirus-test</a>		Communicated to staff and parents
<b>Guidance on shielding</b> <a href="https://www.gov.uk/government/publications/guidance-on-shielding-and-protecting-extremely-vulnerable-persons-from-covid-19/guidance-on-shielding-and-protecting-extremely-vulnerable-persons-from-covid-19">https://www.gov.uk/government/publications/guidance-on-shielding-and-protecting-extremely-vulnerable-persons-from-covid-19/guidance-on-shielding-and-protecting-extremely-vulnerable-persons-from-covid-19</a>	Updated 4 November	Communicated to staff and parents
<b>Transport</b> <a href="https://www.gov.uk/guidance/coronavirus-covid-19-safer-travel-guidance-for-passengers">https://www.gov.uk/guidance/coronavirus-covid-19-safer-travel-guidance-for-passengers</a>	12 May [updated 21 August]	Communicated to staff and parents  Guidance for staff, parents and students
<b>Construction</b> <a href="https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/construction-and-other-outdoor-work">https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/construction-and-other-outdoor-work</a>	11 May [updated 28 October]	J Lemon / B Sussex

Version control				
Version	Update	Author	Review SMT date	Review Governors date
20 August 2020	Drafted in line with updated guidance for the re-opening of schools	B Sussex	25/08/2020	27/08/2020
2 September 2020	Use of face coverings	B Sussex	08/09/2020	16/09/2020
5 November 2020	Reviewed in accordance with national restrictions from 5 November	B Sussex	03/11/2020	12/11/2020

### Risk assessment

This risk assessment is supported by area / department specific risk assessment including those for:

- Cleaning and catering
- IT support functions
- Construction in the case of site works
- Use of the library
- Departments:
  - o Art
  - o Computer Science & Creative Technology
  - o Drama
  - o Music
  - o Science
  - o Sports

The Government and Public Health England guidance for schools refers to a **system of controls** that need to be addressed when assessing the risks and planning for an 'inherently safer system'. The controls are:

- I. Minimising contacts with anyone who has coronavirus symptoms by ensuring that they isolate and do not attend school, and also do not attend if someone in their household has symptoms.

2. Where recommended, use of face coverings in schools
3. Cleaning hands thoroughly more often than usual.
4. Ensuring good respiratory hygiene by promoting 'catch it, bin it, kill it.'
5. Enhanced cleaning, including cleaning frequently touched surfaces often.
6. Minimising contact between individuals and maintain social distancing wherever possible
7. Where necessary, wear appropriate personal protective equipment. (PPE)
8. Always keeping occupied spaces well ventilated

**And**

- The school must have a plan for responding to an infection, including engaging with NHS test and trace

Measures to address these controls are detailed below, along with other risks that we have identified.

**Status key**

<b>RED</b>	Requires action prior to re-opening	<b>Orange</b>	Requires action when term starts	<b>Green</b>	Complete and plans in place but ongoing as part of regular review of procedures
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<b>Risk</b>	<b>Control measures</b>	<b>Action required</b>	<b>Responsibility</b>	<b>Status</b>
<b>Communication and awareness</b>				
Those responsible are not aware of latest guidance and requirements	Ensure that govt guidance is regularly accessed & latest version logged on the risk assessment.	Guidance regularly checked by those responsible.	SMT	<b>Completed August 2020 and ongoing</b>
	Regular review and communication at SMT.	Senior management team monitor RA regularly and as guidance is updated	Ongoing by those responsible as guidance is updated and school opens	<b>Completed August 2020 and ongoing</b>
	Keep RA live and review regularly Update relevant staff with key changes.	Compliance officer monitors and circulates updates to guidance		

<p>Governors not kept aware of procedures and any changes to policy</p>	<p>Governors updated through High Mistress to the Chair and through SMT to designated governors.</p> <p>Committees review school policies including those that are updated as a result of Covid-19 procedures.</p> <p>Staff briefed on changes to policy as a result of Covid-19 procedures</p>	<p>Governors to review and approve risk assessment and plans prior to re-opening to all students.</p> <p>Ongoing review of risk assessment by Governors, usually monthly</p> <p>Ongoing review through Committees and approval by the Board.</p> <p>Safeguarding and fire safety briefing for staff at the start of term including impact of any changes due to Covid-19 procedures.</p>	<p>SMT / Governors</p> <p>SMT</p> <p>SMT</p>	<p><b>Completed August 2020 and ongoing</b></p> <p><b>Ongoing</b></p> <p><b>Ongoing as procedures developed and policies are updated</b></p> <p><b>Completed and ongoing as procedures developed and policies are updated</b></p>
<p>Non-teaching staff not properly briefed on requirements to get the site ready or not clear on expectations. No opportunity for consultation.</p>	<p>Operations team have a coordinated plan for return with agreed actions and target for completion</p> <p>IT involved in all planning for continuity of service and hybrid learning solutions.</p> <p>Non-teaching staff safety procedures are in place for those on site prior to full re-opening.</p> <p>Consultation with those responsible for specific areas to ensure input on procedures.</p>	<p>Managers responsible must read latest guidance and brief their teams.</p> <p>SMT discuss and agree key protocols and procedures.</p>	<p>SMT and line managers</p>	<p><b>Completed August 2020 and ongoing as site re-opens</b></p>

<p>Teaching staff are not properly briefed on site operating procedures or have not been consulted.</p>	<p>Issue clear guidance for staff.</p> <p>Opportunity to comment on and review detailed plans.</p> <p>Share risk assessment measures.</p> <p>Provide opportunity to raise concerns so that procedures are continuously reviewed.</p>	<p>Staff to be issued with outline return to school plans.</p> <p>Discussion with HoDs / HoYs about key procedures and opportunity to feedback</p> <p>Staff to be issued with staff handbook explaining procedures in detail.</p> <p>Share final risk assessment with staff.</p> <p>Opportunity to discuss in HoDs and HoYs meetings at INSET and feedback to SMT.</p> <p>Briefings for all teaching staff on procedures on 1 September (in year group tutor teams).</p> <p>Signage across the site to remind all of procedures.</p> <p>Ongoing reminders and updates as procedures change through staff briefing or other updates</p>	<p>SMT</p> <p>SMT</p> <p>SMT</p> <p>All</p> <p>SMT</p> <p>Operations team</p> <p>SMT</p>	<p>Completed – letter 17 August</p> <p>Completed– 13 August</p> <p>All completed by 1 September 2020</p> <p>Ongoing</p>
<p>Students attending site not aware of procedures and expectations</p>	<p>Issue clear guidance for students.</p> <p>Issue information for parents.</p> <p>Provide opportunity for ongoing feedback on procedures.</p>	<p>Students to be issued with handbook explaining procedures in detail.</p> <p>Information letter sent to parents on return to school procedures.</p> <p>Students given time to discuss return to school arrangements with tutors on first day back.</p>	<p>SMT</p> <p>SMT</p> <p>All tutors</p>	<p>Completed</p> <p>Completed – 13 August</p> <p>Completed 2 September</p>

		Clear signage and markings throughout the site to control any queuing, washing hands, cleaning own spaces, areas not in use.	Operations team	All in place by 1 September
Visitors to the site are not aware of procedures.	<p>Limit the number of visitors to the site and hold meeting remotely where possible.</p> <p>Events involving visiting speakers are reviewed by the relevant line manager</p> <p>Any events involving visitors are assessed for suitable capacity.</p> <p>Visitors complete checklist on entry to the school and informed of procedures by member of staff responsible.</p> <p>Visiting speakers remain distanced from students and staff and hygiene measures are in place.</p>	<p>Brief staff on visitor arrangements</p> <p>Update policy for management of visitors on site with Covid-19 procedures.</p> <p>Develop checklist for visitors to the site. Maintain records of visitors in accordance with government guidance for the purpose of NHS track and trace.</p>	<p>SMT</p> <p>SMT</p> <p>Front office</p>	<p>Completed</p> <p>Completed</p> <p>Completed – process in place</p>
<b>Minimising contact with anyone who has coronavirus symptoms</b>				
Students, staff or anyone else permitted to attend site has coronavirus symptoms and infects others.	<p>Procedures issued state that anyone displaying symptoms should not attend site and also do not attend if anyone in their household is displaying symptoms:</p> <ul style="list-style-type: none"> <li>- Staff</li> <li>- Students</li> <li>- Visitors</li> </ul> <p>Follow procedure for what to do if someone becomes unwell while on site.</p>	<p>Include in communication to parents and staff.</p> <p>Draft management response plan with the medical team.</p> <p>Notification plan for staff</p> <p>Follow guidance on use of PPE for those who need to come into close contact with pupil displaying symptoms.</p>	<p>SMT</p> <p>SMT</p> <p>SMT</p> <p>Medical team</p>	<p>Completed– 13 August</p> <p>Completed 1 September</p> <p>Completed and issued 3 September</p>

	PPE for medical team and first aiders	<p>Purchase required PPE and prepare packs for first aiders.</p> <p>Response plan includes cleaning of area if someone is suspected of having coronavirus.</p> <p>From 5 November, further limit visitors to the site and conduct meetings remotely unless site presence is required.</p>	<p>Medical team</p> <p>SMT</p>	Completed
<b>Where recommended, use of face coverings in school</b> (face masks, rather than visors)				
<p>Staff, students and visitors are not clear on expectations for the wearing of face coverings when on site.</p> <p>Lack of consistent practice has limiting impact on aim to reduce potential infection</p>	<p>Assess areas of risk and develop policy for the use of face coverings by staff, students and visitors</p> <p>Face coverings to be worn by staff, students and visitors in all internal communal areas where social distancing cannot easily be maintained (including for students in social year group areas when not in smaller class groups)</p> <p>Face coverings are not required outside.</p> <p>Staff also wear face coverings when moving around communal work areas but do not have to do so when seated at their desk (or when eating and drinking). Staff may choose to wear face coverings when at own desk but other mitigation is in place including distancing and ventilation.</p>	<p>Policy to be clearly communicated to staff, students, parents and visitors</p> <ul style="list-style-type: none"> <li>• Handbooks updated</li> <li>• Policy communicated to parents</li> <li>• Policy communicated to staff (document Staff Guidance on Face Masks)</li> <li>• Ongoing reminders and updates via staff briefings or through tutors to students</li> </ul> <p>Ongoing review based on school and local risk</p> <p>Spare stock of face covering to be available in case of loss or damage during a school day</p> <p>Staff and students understand how to safely wear and remove face coverings</p>	SMT	Completed 1 September – ongoing review of procedures in place

**Cleaning hands regularly more often than usual**

Staff and students do not regularly follow handwashing routines.

- Signage is posted in all toilets and at entry points.
- External handwash station in car park for staff, contractors– wash hands on arrival and departure and regularly while on site.
- Hand sanitiser at every student entry point.
- Signage in toilets to remind users to wash hands before and after using facilities.
- Hand sanitiser in common areas, all classrooms and all offices.
- Cleaners all briefed on required handwashing.
- Hand sanitiser used on entry to dining hall.
- Visitors asked to use hand sanitiser on arrival.
- 3 additional external hand wash stations for use by staff and students.
- Students asked to bring in own hand sanitiser in addition to that provided around the site.
- Non-alcohol based sanitiser provided in areas when there is potential for practical work involving flames / sparks (science, CS&CT, Art)

- All signage in place by start of term.
- Signage in toilets must state to wash hands before and after using facilities.
- Ensure we have lots of soap and hand sanitiser, and paper towels.
- Include clear guidance on proper hand washing in staff and student guidance

- Operations team
- General services team
- General services team
- SMT

All completed by 1 September

<b>Ensure good respiratory hygiene</b>				
<p>Staff and students do not regularly follow good respiratory hygiene and risk of infection is increased.</p>	<p>Signage in all areas in use.</p> <p>Tissues in offices, classrooms, toilets and other areas in use</p> <p>Use pedal bins in classrooms, toilets, any other common areas.</p> <p>Information included in student handbook.</p> <p>Teachers remind students.</p>	<p>Check signage in place throughout the site.</p> <p>Ensure plentiful supply of tissues in all areas in use.</p>	<p>Operations team</p> <p>General services team</p>	<p><b>All completed by 1 September</b></p>
<b>Introduce enhanced cleaning</b>				
<p>Heightened risk of infection as key areas are not cleaned regularly (management by cleaning team)</p>	<p>Clean areas to be used before students and staff return.</p> <p>Cleaning schedule for all areas in use including door handles, bannisters and keypads.</p> <p>Clean larger gathering spaces more often than usual (singing hall, theatre).</p> <p>Clean office areas more often than usual.</p> <p>Staff told not to share office equipment.</p> <p>Staff have own laptops and teacher computers have been removed from classrooms to reduce need for cleaning, and to reduce risk of infection.</p> <p>If shared keyboards have to remain in use, there are cleaning protocols within</p>	<p>Cleaning schedule in place, reviewed regularly and focuses on areas in use.</p> <p>Brief cleaners on schedule and procedures in guidance 'decontamination in non-healthcare settings.'</p> <p>Ensure cleaners have PPE if required and know how to use it safely. Agree risk assessment.</p> <p>Provide sanitizing wipes/hand gel in all classrooms and offices.</p> <p>Procedure for cleaning the dining hall between each year group.</p> <p>Clear signage by all keyboards in use and cleaning equipment available.</p>	<p>General services team</p> <p>General services team</p> <p>General services manager</p> <p>General services team</p> <p>General services team</p> <p>General services team</p>	<p><b>All completed by 1 September</b></p> <p><b>Completed June 2020</b></p>

	<p>departments and keyboard covers are used to ensure more effective cleaning.</p> <p>Cleaning arrangements in place for the swimming pool between use by each year group. Use by outside hirers currently suspended and will be reviewed in line with ability to manage strict hygiene requirements.</p>	<p>Procedure in place for cleaning of impacted area as part of response to infection and cleaning staff wear PPE</p>	<p>Medical team / General services team</p>	<p><b>Completed September 2020</b></p>
<p>Heightened risk of infection due to shared equipment by students.</p>	<p>Students briefed on not sharing personal equipment.</p> <p>Students encouraged to bring in own laptop and headphones.</p> <p>Procedures in place within department risk assessments where equipment has to be used (e.g. science, sports etc) – items are either cleaned or quarantined if used between different year group bubbles and where possible, students are assigned their own equipment.</p> <p>Homework set online</p> <p>Procedure for collecting in and handing out paper-based material</p> <p>Procedure for students using books from the library.</p>	<p>Include in student handbook.</p> <p>Communication to parents and students.</p> <p>Include in handbook and briefing.</p> <p>Library staff aware and have a risk assessment in place.</p>		<p><b>All completed by 1 September</b></p>
<p>Classrooms are not kept clean.</p>	<p>Classroom desks and chairs cleaned by students after each class and at the start of period 3 (after break) and period 5 (after lunch) by students</p>	<p>Ensure teachers are clear on cleaning protocols – include in handbook and briefing.</p>		<p><b>All staff briefed and process in place. Ongoing review</b></p>

	<p>Cleaning equipment and instructions provided in every classroom.</p> <p>In addition, classrooms are cleaned by the cleaning team at the end of the day and more frequently if they are classrooms that have frequent use by multiple year groups.</p>			<p><b>Procedures in place</b></p>
<p><b>Minimise contact between individuals and maintain social distancing wherever possible</b></p>				
<p>Risk of students infecting each other and no control over transmission across the school.</p>	<p>Students told to maintain distance from each other whenever possible.</p> <p>Students told not to attend site if they are experiencing any symptoms.</p> <p>Students kept in year group 'bubbles' and wherever possible are taught in smaller consistent classes.</p> <p>Students kept in year group bubbles at lunch and break times to limit interaction. Face coverings are worn when in internal communal areas including corridors, locker rooms, toilets, shared internal social spaces at lunch (when in wider year group bubble).</p> <p>Year groups have designated entrances and locker areas.</p> <p>Designated areas of the site have been identified for year groups and movement will be restricted to those areas as far as possible. One-way routes are in place to access for practical subjects.</p> <p>Year group rota for the use of the library.</p>		<p>SMT</p>	<p><b>All arrangements in place and detail to be communicated through Handbooks, briefings and signage</b></p>

	<p>Year group rota for the use of outside space at lunchtime and break [<i>rota suspended in winter months as sufficient space with less people outside – students know to remain in year group bubbles and keep distance from other years</i>].</p> <p>Co-curricular activities are run in year groups (unless using technical solutions to enable remote collaboration across bubbles) so that there is no interaction between students from different year groups.</p> <p>Increased supervision duties so that there is staff presence at the start and end of the day, at break and at lunch time.</p> <p>Capacities in place for larger group spaces – Singing Hall and Theatre.</p> <p>Year group assemblies to take place in the sports hall which is a large space and has good ventilation.</p>			
<p>Risk of transmission between students and staff.</p>	<p>It is not possible to socially distance student desks so desks are set up facing forward. Screens are in use in certain areas to separate work stations (e.g. between work stations in computer science)</p> <p>Distance from students to teacher desk maximised and screens in place on teacher desk.</p> <p>Students told to maintain distance from staff.</p>		<p>SMT</p>	<p><b>All arrangements in place and detail to be communicated through Handbooks, briefings and signage</b></p>

	<p>Staff and students wear face coverings in communal areas</p> <p>Rooms kept well ventilated by opening doors and windows. Where mechanical ventilation is in place, systems have been optimised to increase fresh air intake.</p> <p>Students told not to share their personal equipment.</p> <p>Students asked to use hand-sanitiser when use practical equipment (e.g. in science).</p> <p>Specific arrangements are in place in practical lessons, limiting group sizes or distancing students for activities (e.g. drama, music, sports).</p> <p>Staff provided with visors for use as required – use recommended in practical lessons if distancing can't be maintained for short periods</p> <p>Cleaners provided with masks and other PPE.</p> <p>All catering arrangements are in line with government guidance for the management of food production and risk assessments are in place.</p> <p>Capacities in place for larger group spaces – Singing Hall and Theatre.</p> <p>Year group assemblies to take place in the sports hall – large space and good ventilation.</p>			
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	<p>Technical solutions in place to stream lectures and assemblies across the school.</p>			
<p>Risk of transmission between staff attending site.</p>	<p>Teachers bring their own devices so that there is no shared use of computers in classrooms.</p> <p>Teachers wipe down teacher desk before leaving a classroom.</p> <p>Staff work areas have been re-arranged and a new staff work area created to distance desks.</p> <p>Additional tea/coffee points to reduce need to use one location and risk of congestion. Food items are provided in sachets/individually wrapped.</p> <p>Offices checked for distancing and screen used where required.</p> <p>Staff must wear face coverings in communal areas such as corridors and toilets and may wear a mask in shared office areas (including the teacher work rooms)</p> <p>Staff told to bring own mug or disposables will be provided.</p> <p>Provide sanitising wipes and hand sanitiser by photocopiers.</p> <p>Hand sanitiser provided in all workspaces.</p>		<p>SMT</p>	<p><b>All arrangements in place and detail to be communicated through Handbooks, briefings and signage</b></p>

	<p>Signage in place to remind users of procedures.</p> <p>Staff provided with own board pens, interactive screen pen and headphones so that there is no shared use of equipment.</p>			
Risk posed by visitors or contractors on site	<p>Screen at reception to protect staff.</p> <p>Deliveries dropped away from reception to reduce congestion.</p> <p>Meetings held remotely whenever possible so that visitors are limited.</p> <p>Contractors enter via the car park and are inducted by a member of the site or IT team.</p> <p>Contractor procedures in place and contractors managed and supervised by the estate team. Safeguarding risk assessments in place if works taking place when students on site.</p> <p>Deep clean of all areas after contract completion.</p> <p>Procedures in place for students coming from other schools for admissions tests include: using exams spaces at reduced capacities to ensure appropriate distancing, visiting students wear masks at all times, limiting time on site and using designated entrances to separate from SPGS students. Students coming from other schools are only brought in after the end of the school day, so very few of our students are on site</p>		SMT / operations teams	Completed and ongoing review as term starts

	<p>and they never come into contact with those from other schools, or when they have not yet returned from holiday in the case of the entrance exam. Exam papers have been shortened to allow phasing of the exam day so that students from other schools arrive and depart in a staggered manner and can be kept distanced from each other. Where computers are used for CEM tests, keyboards are covered in plastic and sanitised both before and after their usage.</p>			
<p>Risk to students and staff who are vulnerable.</p>	<p>Provide support and make arrangements for staff that are vulnerable.</p> <p>Parents have been invited to contact the Director of Pastoral Care to discuss any concerns for their daughter or families.</p> <p>Staff have been invited to contact the Director of People and Diversity to discuss any concerns and there is ongoing contact with those members of staff who have been identified as vulnerable.</p>	<p>Shielding paused as of 1 August. From 5 November during the period to 2 December, those that are <b>clinically extremely vulnerable</b> are advised to work from home and not to go into work.</p> <p>Make suitable arrangements for staff who fall within this category.</p> <p>For the period 5 November to 2 December, discuss working arrangements with staff that are clinically vulnerable, or over 60 – individual arrangements agreed with staff.</p> <p>Staff are aware that if their situation changes, they should speak to HR or the Director of People and Diversity</p> <p>We currently do not have any students that are clinically extremely vulnerable. Director of Pastoral Care has ongoing contact with parents and students who have concerns or are vulnerable</p>	<p>SMT / HR</p> <p>SMT / HR</p>	<p><b>Arrangements underway with staff</b></p> <p><b>Ongoing to provide support for anyone who has concerns</b></p>



<b>Always keeping occupied spaces well ventilated</b>				
<p>Risk of infection increased due to inadequate ventilation</p>	<p>Windows and doors kept open throughout the site where possible and safe to do so</p> <p>Students told to wear warmer clothes for winter months</p> <p>Review of mechanical ventilation systems and fresh air intake maximised</p> <p>Ventilation increased in between lessons in indoor sports spaces</p>		<p>Site team and all staff</p>	<p><b>Completed and ongoing</b></p>